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26 JUL 1961

MEMORANDUM FOR: Director of Training

VIA: DDP/TRO

SUBJECT: Clandestine Services Liaison Operations Course

1. The fact that enrollment has been decreasing in this course recently has been giving us some concern. That this concern is more than mere words is evidenced by the fact that we recently held a seminar the basic purpose of which was to attempt to isolate operational principles which might be applied across the board in liaison operations and to identify variations in operational technique and principle which are apt to be more effective in one part of the world than in another. As you are aware, the underlying purpose of these discoveries is intended to serve as a guide to the further reconstruction and improvement of the CSLO Course. Mr. [REDACTED] who participated in the seminar is already working on his impressions, and the report on the seminar will shortly be ready for distribution. 25X1A9a

2. We are planning within the near future to pursue this thought further by holding two more sets of discussions--one on the question of [REDACTED] liaison services and the other on liaison operations in underdeveloped areas.

3. I believe that the holding of discussions of this kind, assuming that we can continue to interest the divisions in sending their most capable and experienced personnel to participate in them, will result in a number of advantages to all concerned including the Operations School, and I hope to be able to continue to promote seminars on various operational topics through the coming months. In holding them, I wish to keep constantly before the minds of the participants the problem of the development of authentic doctrine, to the extent that doctrine can be applied to our profession, and the development of an acceptable philosophy of operation which can provide a foundation for operational training. As you know, I was keenly aware of the problems of doctrine and operational philosophy during my tour in your office and did my utmost to devise training methods and techniques which accurately reflected the philosophical foundation which we developed at [REDACTED]. The problem 25X1A6b

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goes further than that, however, because the basic concepts must always be kept up to date, and there has been and continues to be a great need to convince the operating divisions that sound operational concepts can be and are being inculcated by the Operations School. It is my hope that a series of seminars such as those of which I speak will give to the divisions a greater realization of what goes into operational training and a greater sense of participation in its preparation than they have had heretofore.

4. Visible results from such efforts as these are probably going to be slow in developing, but I am sure if we stay with it with sufficient determination some good things can be accomplished.


Deputy Chief
Foreign Intelligence

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Attachment:
Final Course Rpt - CSLO Course No. 16

cc: DDP/TRO

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distributed outside the system.

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